INDEPENDENCE GROUP NL

MACQUARIE AUSTRALIA CONFERENCE 2017

Peter Bradford, Managing Director and CEO

3 May 2017



Cautionary Statements & Disclaimer

- This presentation has been prepared by Independence Group NL ("IGO") (ABN 46 092 786 304). It should not be considered as an offer or invitation to subscribe for or purchase any securities in IGO or as an inducement to make an offer or invitation with respect to those securities in any jurisdiction.
- This presentation contains general summary information about IGO. The information, opinions or conclusions expressed in the course of this presentation should be read in conjunction with IGO's other periodic and continuous disclosure announcements lodged with the ASX, which are available on the IGO website. No representation or warranty, express or implied, is made in relation to the fairness, accuracy or completeness of the information, opinions and conclusions expressed in this presentation.
- This presentation includes forward looking information regarding future events, conditions, circumstances and the future financial performance of IGO. Often, but not always, forward looking statements can be identified by the use of forward looking words such as "may", "will", "expect", "intend", "plan", "estimate", "anticipate", "continue" and "guidance", or other similar words and may include statements regarding plans, strategies and objectives of management, anticipated production or construction commencement dates and expected costs or production outputs. Such forecasts, projections and information are not a guarantee of future performance and involve unknown risks and uncertainties, many of which are beyond IGO's control, which may cause actual results and developments to differ materially from those expressed or implied. Further details of these risks are set out below. All references to future production and production guidance made in relation to IGO are subject to the completion of all necessary feasibility studies, permit applications and approvals, construction, financing arrangements and access to the necessary infrastructure. Where such a reference is made, it should be read subject to this paragraph and in conjunction with further information about the Mineral Resources and Ore Reserves, as well as any Competent Persons' Statements included in periodic and continuous disclosure announcements lodged with the ASX. Forward looking statements in this presentation only apply at the date of issue. Subject to any continuing obligations under applicable law or any relevant stock exchange listing rules, in providing this information IGO does not undertake any obligation to publically update or revise any of the forward looking statements or to advise of any change in events, conditions or circumstances on which any such statement is based.
- There are a number of risks specific to IGO and of a general nature which may affect the future operating and financial performance of IGO and the value of an investment in IGO including and not limited to economic conditions, stock market fluctuations, commodity demand and price movements, access to infrastructure, timing of environmental approvals, regulatory risks, operational risks, reliance on key personnel, reserve and resource estimations, native title and title risks, foreign currency fluctuations and mining development, construction and commissioning risk. The production guidance in this presentation is subject to risks specific to IGO and of a general nature which may affect the future operating and financial performance of IGO.
- Any references to IGO Mineral Resource and Ore Reserve estimates, except the Tropicana Mineral Resource and Ore Reserve should be read in conjunction with IGO's 2016 Mineral Resource and Ore Reserve announcement dated 14 October 2016 and lodged with the ASX, which are available on the IGO website.
- References to Mineral Resource and Ore Reserve estimates at Tropicana should be read in conjunction with IGO's Tropicana Gold Mine Value Enhancement Update, dated 15
 December 2016 and lodged with the ASX, and is available on the IGO website.
- All currency amounts in Australian Dollars unless otherwise noted.
- · Cash Costs are reported inclusive of Royalties and after by-product credits on per unit of payable metal basis, unless otherwise stated
- IGO reports All-in Sustaining Costs (AISC) per ounce of gold for its 30% interest in the Tropicana Gold Mine using the World Gold Council guidelines for AISC. The World Gold Council guidelines publication was released via press release on 27 June 2013 and is available from the World Gold Council's website.
- Underlying EBITDA is a non-IFRS measure and comprises net profit or loss after tax, adjusted to exclude tax expense, finance costs, interest income, asset impairments, depreciation and amortisation, and once-off transaction costs.
- Underlying NPAT comprises net profit (loss) after tax adjusted for; post tax effect of acquisition and integration costs, and impairments.

We are a company with purpose



A company with purpose

To create long-term shareholder value



IGO snapshot

Perth based, WA focused

Diversified explorer, developer and miner



Strong Board and Management

Scale: ~A\$1.9 billion market capitalisation

Liquid: ~5 million shares per day

Share Price Performance⁽²⁾

74%

Institutional Retail & Other

26%



Robust balance sheet

+30% NPAT as dividend payment

1) As at April 2017

2) As at market close 24 Apr 2017

66%

Australian Insto's ROW Insto's

IGO leadership

Strong Board & Management





Banking

Peter Bilbe (Chair) Mining



Peter Bakker (NED) Buck (NED) Geology



Geoff Clifford (NED) Finance



Neil Warburton (NED) Mining

Strong Management Team

Strong & Diverse Board



Peter Bradford MD & CEO



Rob Dennis Operations



Scott Steinkrug Finance, IT & Procurement

Matt Dusci Growth & Innovation



Keith

Oil & Gas

Spence (NED)

Sam Retallack People & Culture



Governance &

Keith

Ashby

Risk



igo

Jo **McDonald** Company Secretary

6

Diversified portfolio

Delivering consistent operating margin



- 1) 100% IGO owned
- 2) 30% IGO owned (unincorporated joint venture)
- 3) Source Data: Macquarie Research April 2017

Our flagship Nova nickel-copper mine





World class, low cost magmatic nickel-copper mine



Located in WA on Fraser Range (proximal to Tropicana)



Nova timeline

World class timetable from discovery to production



Nameplate capacity expected to be achieved 12 months earlier than DFS estimate

5 ¹/₄ years from discovery to nameplate = world class

Nova mine design & schedule

Priority (till now) has been underground development



Nova underground mining

Capital development to be substantially completed in 2018



Barminco resolved development rate

Focus moving to stope drilling

Ramp up to nameplate in Sep 2017 qtr

LOM mine infrastructure complete

Capital development complete in 2018

LOM grade control complete Dec 2017

igc

Nova concentrates

Highly marketable concentrates

Nickel concentrates

- Nickel concentrate grading 13.5% Ni
- No Arsenic
- High Fe to MgO ratio preferred by smelters

Copper concentrates

- Copper concentrate grading 29%
- No deleterious elements

Offtake agreements in place for first 3 years

- Nickel contracted 50/50 to BHP Nickel West & Glencore
- Copper contracted Trafigura
- Offshore shipments via Port of Esperance

Current status

- Shipping to BHP Nickel West since Dec 2016
- First offshore shipments expected in 4Q17
- No material issues with concentrate quality



Nova engagement

Aboriginal engagement and employment opportunities









Tropicana gold mine, a successful JV

Tropicana overview



Making a great asset better through value enhancement





Tropicana value enhancement

ANGLOGOLD ASHANTI

igo

Value enhancement delivers 79% increase in value



Further value enhancement to be unlocked in 2017

Additional mine life increase

Incremental plant expansion Acceleration of regional exploration

Tropicana plant expansion



29% increase in throughput from as built nameplate capacity

7.5Mtpa expansion successfully completed

200 - 400ktpa additional throughput targeted in CY17

A\$6.9M improvement capital estimated in CY17 (100% basis)

IQC

Tropicana production profile

Accelerated mining and grade streaming



Recommencement of grade streaming

~30% increase in planned processed head-grade from 1.8g/t to 2.3g/t for 2017-2019⁽¹⁾





Directional production and AISC⁽¹⁾



BCM movement and unit cost

Tropicana resource extension

ANGLOGOLD ASHANTI

Framework and resource extension drilling

160,000m of drilling completed as part of Long Island Study ~40,000m at Boston Shaker and Havana South still to be captured in resource model updates **Significant** results continued to be returned from Havana South and Boston Shaker



Tropicana LOM extension

Long Island Study – What is it?

Based on strip mining and in-pit dumping of waste

- Commonly used in coal industry
- Suits tabular geometry & strike extent

Purpose is to lower mining costs

- Shorter hauls due to In-pit dumping of waste
- Transition to face shovels
- Mining of bigger benches to reduce drill and blast costs

Unlocks additional down plunge resource

25-30% potential reduction in unit mining costs per tonne through Long Island strategy



ANGLOGOLD ASHANTI

Positioning to discover the next big one



Exploration

IGO committed to delivering growth through exploration

A\$33M exploration budgeted across portfolio

- Targeting provinces that can deliver multiple gold and base metals projects
- Increasing focus on generative and greenfields projects
- Expect to grow exploration spend to A\$50M in FY18





Nova exploration

Multiple exploration activities underway in CY17

Nova resource extension

Resource extension drilling underway at C5
 and Bollinger East

Nova mining lease

- Reprocessing EM complete and drill testing of EM targets on Nova mining lease commences in 4Q17
- Successful 2D seismic data acquisition completed
- Progressing towards 3D seismic surveying of Nova mining lease

R&D at Nova to deliver competitive advantage

 R&D completed to date is leading to enhanced geological understanding and target generation opportunities in the Fraser Range



25

Fraser Range consolidation

Positioning for discovery





Leveraging R&D and innovation

Data driven exploration









- Unique Core Scanner Technology – first mover
- XRF, RQD, Hi Res Photography, SG, Structural
- Target Generation, Geometallurgy, Resource / Geotechnical Domaining



- Completed NW-SE oriented line across lease
- Sonic and VSP logging of holes planned
- Assess 2D results for decision on 3D survey



- Internal Stratigraphy of Intrusions
- Metamorphic Petrology
- Origins of ore emplacement
- Controls on mineralisation
- Tectonic mobilisation of sulphides

Protecting and developing our people

Safety first

We are focused on improving outcomes for our people



1) MTIFR – Medically Treated Injury Frequency Rate: calculated as the number of medically treated injuries x 1,000,000 divided by the total number of hours worked.

2) LTIFR – Lost Time Injury Frequency Rate: calculated as the number of Lost Time injuries x 1,000,000 divided by the total number of hours worked.

Supporting & challenging our people

Developing tomorrow's industry leaders

Right people in the right place at the right time Early engagement with high school and tertiary students

Active, structured graduate program

igo

In-house front line supervisors program (Cert IV)

Challenging our high performers

Engagement Empowerment Recognition

End of shift: summing it up

Value delivery and growth

Multiple catalysts across the portfolio



Nova	Tropicana	Jaguar	Long
 Commercial production declaration Ramp up to full production Drill testing of EM and geological targets on Nova ML Underground drilling as EM platforms 3D seismic data collection and processing 	 Delivery of Long Island Study CY18 & CY19 grade streaming Incremental process plant rates increase Regional exploration program 	 Triumph Mineral Resource and PFS Bentley Depth Extension drilling Anomaly definition drilling on Heather Bore gold prospect Copper enhancement project 	 Completion of Seismic interpretation and target generation Surface EM program

Fraser Range

- Systematic AC drilling program
- Drill testing of EM and geological targets
- Application of Nova geological understanding

Concluding comments

Diversified mining company delivering cash flow and growth

Good progress to improve safety culture across business

Nova on track to ramp up to nameplate in Sept 2017 quarter

Tropicana & Long at or better than guidance on all metrics YTD

Jaguar production soft but outlook is positive

Significant value enhancement & growth catalysts in pipeline

Balance sheet remains robust with no need for new funding



Appendix

Nova Project

World class Ni-Cu-Co project in construction

Overview	IGO 100% magmatic Ni – Cu 1.5Mtpa underground mine Ramp-up expected September 2017 quarter
Resource ⁽¹⁾ Reserve ⁽¹⁾	325,000t Ni, 134,000t Cu 275,000t Ni, 112,000t Cu
Production Guidance FY17	5,000 to 6,000t Ni, 1,900 to 2,300t Cu

Key developments and potential

• Ramp-up to nameplate capacity in September 2017 quarter



Tropicana Gold Mine

One of Australia's leading open-pit gold mines

Overview	JV IGO 30% with AngloGold Ashanti 70% Open pit with potential for expansion 7+ years current LOM			
Resource ⁽¹⁾	8.02Moz (100%)		2.4Moz (30%)	
Reserve ⁽¹⁾	3.80Moz (100%)		1.1Moz (30%)	
Production	(100%)		(30%)	
Guidance FY17	390 to 430koz pa	1	17 to 129koz pa	
Operating cost	Cash cost	All-in Sustaining cost		
Guidance FY17	A\$850 to 950/oz	A\$1,150 to 1,250/oz		
Capital Guidance	Sustaining	Improvement	Waste Stripping	
FY17	A\$2 to 3M	A\$2 to 3M	A\$29 to 36M	
Exploration Budget Guidance FY17	A\$6 to 8M (30%)			

Key developments and potential

- 3Q17 average annualised processing rate was maintained at 7.6Mtpa
- Advancement of the Long Island Study to deliver further Mineral Resource growth in CY17⁽²⁾

1) For further information on Mineral Resources and Ore Reserves please refer to ASX release on 15th Dec 2016

2) For further detailed information on Tropicana value enhancement refer to ASX release dated 15th Dec 2016



go

ANGLOGOLD ASHANTI

Jaguar Mine

VMS Corridor with cluster of orebodies

Overview	IGO 100% High grade Underground Cu – Zn VMS		
Resource ⁽¹⁾	51,000t Cu, 256,000t Zn & 13.1Moz Ag		
Reserve ⁽¹⁾	16,000t Cu, 137,000t Zn & 6.7Moz Ag		
Production	39,000 to 43,000t Zn in concentrate		
Guidance FY17	4,600 to 5,100t Cu in concentrate		
Operating cost	Payable Cash cost		
Guidance FY17	A\$0.70 to 0.80/lb Zn		
Capital Guidance	Sustaining	Development	
FY17	A\$8 to 9M	A\$12 to 13M	
Exploration Budget Guidance FY17	A\$3 to 4M		

Key developments and potential

- Delivery of maiden resource estimate and pre-feasibility study for the Triumph deposit expected mid CY17
- Process plant study to investigate potential for High Precious Metals concentrate by mid CY17
- Bentley in-mine exploration drilling will continue into 4Q17 to define the potential geometry and extent of mineralisation intersected to-date
- Although 4Q17 production is expected to be stronger, unlikely to achieve full year zinc production guidance



Long Mine

High grade underground nickel on the Kambalda dome

Overview	IGO 100% high-margin underground nickel Average grade project to date of 3.8% Ni Consistent low cost producer	
Resource ⁽¹⁾ Reserve ⁽¹⁾	66,000 Ni t 22,000 Ni t	
Production Guidance FY17	7,400 to 8,200 Ni t	
Operating cost Guidance FY17	A\$3.50 to 3.90/lb	
Capital Guidance FY17	A\$1M	
Exploration Budget Guidance FY17	A\$2 to 3M	

Key developments and potential

- Consistent high margin production
- 3Q17 and YTD production and cash costs all better than guidance
- Interpretation of the reprocessed seismic data to identify near infrastructure exploration targets is ongoing



FOLLOW US AS WE GO FROM STRENGTH TO STRENGTH igo.com.au

21

IQO